

**BUDGET TO ACTUAL VARIANCE REPORT
AS AT SEPTEMBER 30, 2021**

Account No.	Account Name	CENTRE	21 FINAL BUDGET	21 ACTUAL VALUES	VARIANCE	COMMENTS
REVENUES						
1-3-1000-1010	MUNICIPAL TAX LEVY		-	(6,236,435)	6,236,435	
1-3-1000-1200	MUN SUPPS/OMITS		-	(37,659)	37,659	
1-3-1000-1310	MUN WRITE-OFFS		-	106,267	(106,267)	
1-3-1012-1200	COUNTY SUPPS/OMITS		-	(41,829)	41,829	
1-3-1012-1210	COUNTY TAX LEVY		-	(6,981,454)	6,981,454	
1-3-1012-1310	COUNTY WRITE/OFFS		-	117,917	(117,917)	
1-3-1013-1200	ENG PUB SUPPS/OMITS		-	(9,105)	9,105	
1-3-1013-1220	ENGLISH PUBLIC TAX LEVY		-	(1,075,243)	1,075,243	
1-3-1013-1310	ENG PUB WRITE/OFFS		-	22,979	(22,979)	
1-3-1014-1200	ENG SEP SUPPS/OMITS		-	4	(4)	
1-3-1014-1230	ENGLISH SEPARATE TAX LEVY		-	(144,000)	144,000	
1-3-1014-1310	ENG SEP WRITE/OFFS		-	837	(837)	
1-3-1015-1200	FRENCH PUB SUPPS/OMITS		-	(27)	27	
1-3-1015-1240	FRENCH PUBLIC TAX LEVY		-	(67,234)	67,234	
1-3-1015-1310	FRENCH PUBLIC WRITE/OFFS		-	403	(403)	
1-3-1016-1200	FRENCH SEP SUPPS/OMITS		-	(17)	17	
1-3-1016-1250	FRENCH SEPARATE TAX LEVY		-	(301,692)	301,692	
1-3-1016-1310	FRENCH SEP WRITE/OFFS		-	3,751	(3,751)	
1-3-1017-1200	NO SUPPORT SUPPS/OMITS		-	(532,857)	532,857	
1-3-1017-1260	NO SUPPORT TAX LEVY		-	(471,418)	471,418	
1-3-1017-1310	NO SUPPORT WRITE/OFFS		-	919	(919)	
1-3-1200-7120	TAX WRITE OFFS		(1,000)	-	(1,000)	
1-3-1200-8001	ADM - TRANSFER FROM RESERVES		(110,500)	-	(110,500)	Transfer done at year end
1-3-1250-4040	P.I.L. - POST OFFICE		(4,000)	(3,152)	(848)	
1-3-1250-4060	PIL - MUNICIPAL TAX ASSISTANCE ACT		(19,700)	(29,312)	9,612	Higher than anticipated
1-3-1250-4061	GLENGARRY MEMORIAL HOSPITAL		(2,000)	(2,062)	62	
1-3-1250-4063	ONTARIO HYDRO - HYDRO ONE		(4,100)	(4,063)	(37)	
1-3-1250-4064	MUNICIPAL ENTERPRISES		(48,100)	(48,260)	160	
1-3-1250-4065	RAILWAYS - RIGHT OF WAY		(34,200)	(21,178)	(13,022)	Not received to date Will be slightly less than budget due to stricter collection processes
1-3-1300-7130	PENALTIES & INTEREST ON TAXES		(300,000)	(206,426)	(93,574)	
1-3-1500-5009	ONTARIO MUNICIPAL PARTNERSHIP FUND		(2,167,400)	(1,625,550)	(541,850)	Final amount received in fourth quarter
1-3-1600-5080	CANNABIS GRANT		-	(5,000)	5,000	Not budgeted
1-3-1600-5082	SAFE RESTART PROGRAM - COVID		-	(59,000)	59,000	Not budgeted
1-3-1600-5084	2021 COVID-19 RECOVERY FUNDING		-	(94,435)	94,435	Not budgeted
1-3-1600-5087	ONTARIO TRILLIUM GRANT		-	(3,200)	3,200	Left over from Archives project
1-3-1600-5089	FEDERAL GAS TAX GRANT		(320,608)	(628,819)	308,211	Additional top up received that was not anticipated To replace culverts on overflow structure of Loch Garry Dam. We will be invoicing RRCA in 2021 Used for grant opportunities that come up unexpectedly
1-3-1600-5097	PUC RRCA GRANT		(30,000)	-	(30,000)	
1-3-1600-5098	OTHER GRANTS		(50,000)	-	(50,000)	(Stay, Discover Grow Ontario, etc.)
1-3-1700-7100	LOTTERY LICENCES		(10,000)	(3,114)	(6,886)	

Account No.	Account Name	CENTRE	21 FINAL BUDGET	21 ACTUAL VALUES	VARIANCE	COMMENTS
1-3-1700-7102	TAX CERTIFICATES		(22,000)	(14,810)	(7,190)	
1-3-1700-7103	MARRIAGE LICENCES		(4,000)	(2,250)	(1,750)	
1-3-1700-7104	BUSINESS LICENCES/PERMITS		-	(1,500)	1,500	
						Catch up on payments not made for 2020, plus 2021 payments
1-3-1700-7106	LAND RENTAL - CHIP STAND - OTHER		(9,750)	(26,334)	16,584	
						JE needed to move money to correct account of
1-3-1700-7120	GENERAL GOVERNMENT INCOME		-	(12,808)	12,808	\$12,000, the remainder is freedom of information fees
1-3-1700-7141	INTEREST ON BANK ACCOUNT		(20,000)	(22,253)	2,253	
1-3-1700-7160	RENTAL OF BUILDINGS		(8,700)	(2,655)	(6,045)	CEBM Catering
1-3-1700-7161	TAX ADJUSTMENTS OVER/SHORT		-	(147)	147	
1-3-1900-7754	COMM. DEV. - OTHER FUNDING		(7,500)	(8,000)	500	
1-3-1900-8004	COMM. DEV. - SPECIAL EVENTS		(11,000)	-	(11,000)	Very limited due to COVID
1-3-1950-2036	ECON DEV - SDG INCENTIVE PROGRAM		-	(54,490)	54,490	Offset with equal expenses
1-3-1950-3000	ECON DEV - WAGE SUBSIDY		(8,400)	-	(8,400)	No subsidy, no students
1-3-1950-3016	ECON DEV - MAIN STREET REVITALIZATION		(25,000)	-	(25,000)	Offset with equal expenses
1-3-1950-8001	ECON DEV - TRANSFER FROM RESERVES		(23,000)	-	(23,000)	Transfer done at year end
1-3-2000-7122	FIRE DEPT DONATIONS		-	(3,000)	3,000	
1-3-2000-7200	FIRE - BURN PERMITS		(3,000)	(2,800)	(200)	
1-3-2000-7206	FIRE - MANDATORY INSPECTIONS		(6,000)	(2,550)	(3,450)	
1-3-2000-7230	FIRE - FEES FROM RESIDENTS		(30,000)	(10,662)	(19,338)	
1-3-2000-7231	FIRE - FEES OTHER MUNICIPALITIES		(10,000)	(9,945)	(55)	
1-3-2000-7233	FIRE - REVENUES MTO CLAIMS		(27,000)	(9,736)	(17,264)	
1-3-2000-7754	FIRE - OTHER REVENUE		-	(12,000)	12,000	Fire grant
1-3-2000-7850	FIRE - SALE OF EQUIPMENT		(20,000)	(40,472)	20,472	Sale of old truck
1-3-2000-8001	FIRE - TRANSFER FROM RESERVES		(5,000)	-	(5,000)	Transfer done at year end
1-3-2100-7200	CBO - BUILDING PERMITS		(125,000)	(152,507)	27,507	Higher than anticipated
1-3-2100-7203	CBO - REVENUE - OTHER		(1,000)	-	(1,000)	
1-3-2100-7205	CBO - CIVIC NUMBERS REVENUE		(3,500)	(4,020)	520	
1-3-2125-7104	BYLAW - BUSINESS LICENSE/PERMITS		(3,500)	(2,100)	(1,400)	
1-3-2125-7201	BYLAW - ENFORCEMENT VIOLATIONS		(2,000)	(240)	(1,760)	
1-3-2125-7207	BYLAW - CLEAN YARDS		(1,000)	-	(1,000)	
1-3-2125-7208	BYLAW - PARKING TICKETS		(2,000)	(807)	(1,193)	
1-3-2200-7200	SS - PERMITS		(18,000)	(25,550)	7,550	Higher than anticipated
1-3-2200-7203	SS - OTHER REVENUE		-	(140)	140	
1-3-2250-7200	ANIMAL CONTROL - KENNEL PERMIT		(3,500)	(500)	(3,000)	
1-3-2250-7210	ANIMAL CONTROL - DOG LICENCES		(33,000)	(34,040)	1,040	
1-3-2250-7211	ANIMAL CONTROL - POUNDKEEPER		-	(440)	440	
1-3-2300-2300	AMBULANCE - RENT INCOME		(21,315)	(15,987)	(5,328)	
1-3-2300-2301	AMBULANCE - OPERATING REVENUES		(3,000)	-	(3,000)	
1-3-3000-3020	ROADS - AGGREGATE RESOURCES		(16,700)	(12,177)	(4,523)	This amount varies yearly and can't be predicted
1-3-3000-5015	ROADS - OCIF FUNDING		-	(136,526)	136,526	Budget \$205,000 for 2022
1-3-3000-5089	ROADS - FEDERAL GAS TAX		(542,732)	-	(542,732)	Budget should be \$0, duplicated up top
1-3-3000-7121	ROADS - ENTRANCE FEES		(500)	(850)	350	
1-3-3000-7503	ROADS - GRANTS		(1,898,799)	(505,426)	(1,393,373)	Creek Road Bridge in 2021
1-3-3000-7850	ROADS - SALE OF EQUIPMENT		(7,000)	-	(7,000)	

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1-3-3000-7911	ROADS - RECOVERABLE		(12,000)	(21,493)	9,493	
1-3-3000-8001	ROADS - TRANSFER FROM RESERVES		(733,041)	-	(733,041)	Transfer done at year end
1-3-3000-8100	ROADS - FINANCE CAPITAL PURCHASES		(275,000)	(273,000)	(2,000)	Tandem truck
1-3-3090-7160	PWB - RENTAL OF BUILDING LOCHIEL ST		(5,000)	(2,820)	(2,180)	For storage of equipment
1-3-4010-8001	WASTE - TRANSFER FROM RESERVES		(10,000)	-	(10,000)	Transfer done at year end
1-3-4020-7400	LF - LANDFILL SITE REVENUES		(5,000)	(540)	(4,460)	
1-3-4020-7401	LF - GARBAGE & RECYCLING CHARGES ON TAX		(780,000)	(791,340)	11,340	
1-3-4020-7402	LF - GARBAGE BAG TAGS & BLUE BOXES		(1,000)	(2,940)	1,940	
1-3-4020-7403	LF - LAFLECHE - COMMERCIAL PORTION		(8,000)	-	(8,000)	
1-3-4020-7404	LF - MHSW - MUN HAZ SPECIAL WASTE		(15,000)	-	(15,000)	
1-3-4020-7405	LF - FUEL SURCHARGE REVENUE		(500)	-	(500)	
1-3-4020-7503	LF - GRANTS		(2,000)	-	(2,000)	
1-3-4020-8001	LF - TRANSFER FROM RESERVES		(25,000)	-	(25,000)	Transfer done at year end
1-3-4030-3000	RARE - WAGE SUBSIDY		(2,000)	-	(2,000)	
1-3-4030-7419	RARE - LCBO BOTTLE DEPOSIT		(16,400)	(18,235)	1,835	
1-3-4030-7422	RARE - TUBS & LIDS 3 TO 7		(3,760)	(7,795)	4,035	
1-3-4030-7423	RARE - OTHER REVENUE		(500)	(20,063)	19,563	
1-3-4030-7424	RARE - ALUMINUM		(16,800)	(30,636)	13,836	
1-3-4030-7425	RARE - METAL		(8,400)	4	(8,404)	
1-3-4030-7428	RARE - PLASTIC HDPE#2		(6,800)	(20,592)	13,792	
1-3-4030-7429	RARE - PET #1		(10,000)	(29,771)	19,771	
1-3-4030-7430	RARE - CARDBOARD		(70,000)	(79,297)	9,297	
1-3-4030-7431	RARE - MIXED PLASTICS 1 TO 7		(1,400)	-	(1,400)	
1-3-4030-7432	RARE - NEWSPRINT #8		(35,600)	(10,337)	(25,263)	
1-3-4030-7433	RARE - OFFICE MIX		(1,600)	-	(1,600)	
1-3-4030-7503	RARE - GRANTS		(140,000)	(108,067)	(31,933)	
1-3-7000-8001	OTHER ORGS - TRANSFER FROM RESRVES		(52,057)	-	(52,057)	Transfer done at year end
1-3-7100-7710	MSC - HALL RENTAL		(7,000)	(1,724)	(5,276)	MSC Revenues affected by COVID
1-3-7100-7711	MSC - CANTEEN		(20,000)	-	(20,000)	
1-3-7100-7712	MSC - BAR RECEIPTS		(8,000)	(559)	(7,441)	
1-3-7100-7713	MSC - PRO SHOP		(1,000)	-	(1,000)	
1-3-7100-7714	MSC - PEPSI MACHINE		(1,500)	(104)	(1,396)	
1-3-7100-7715	MSC - BALL FIELDS RENTS		(500)	(145)	(355)	
1-3-7100-7716	MSC - ADVERTISING		(7,000)	(7,632)	632	
1-3-7100-7719	MSC - OTHER REVENUES		-	(1,004)	1,004	
1-3-7100-7720	MSC - ICE RENTAL		(150,000)	(858)	(149,142)	
1-3-7100-7721	MSC - FLOOR ICE SURFACE		-	(2,903)	2,903	
1-3-7100-8001	MSC - TRANSFER FROM RESERVES		(4,950)	-	(4,950)	Transfer done at year end
1-3-7200-4101	ISLAND PARK - FIELD LINING SPORTSFIELD R		(9,000)	-	(9,000)	Island Park Revenues affected by COVID
1-3-7200-7712	ISLAND PARK - BAR REVENUE		(1,000)	-	(1,000)	
1-3-7200-7748	ISLAND PARK - DUMPING STATION		(250)	(236)	(14)	
1-3-7200-7750	ISLAND PARK - CAMPING REVENUE		(100)	(361)	261	
1-3-7200-7751	ISLAND PARK - HALL RENTAL		(10,000)	(2,182)	(7,818)	
1-3-7200-7753	ISLAND PARK - OTHER REVENUE		(850)	(1,240)	390	
1-3-7300-4100	DOME - GLENG. WOMEN'S VOLLEYBALL		(4,000)	(71)	(3,929)	
1-3-7300-4101	DOME - ADVERTISING REVENUE		(2,700)	-	(2,700)	

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1-3-7300-4102	DOME - TENNIS REVENUES		(20,000)	(7,142)	(12,858)	Dome revenues affected by COVID
1-3-7300-4103	DOME - TRACK REVENUES		(20,000)	(2,005)	(17,995)	
1-3-7300-4104	DOME - FIELD REVENUES		(40,000)	(6,516)	(33,484)	
1-3-7300-4105	DOME - VENDING REVENUES		(500)	-	(500)	
1-3-7300-4110	DOME - BIRTHDAY PARTIES		(1,500)	-	(1,500)	
1-3-7300-7753	DOME - OTHER REVENUE		-	(681)	681	
1-3-7300-7754	DOME - NAMING RIGHTS - TIM HORTON		(5,000)	-	(5,000)	
1-3-7300-7755	DOME - FLAG FOOTBALL LEAGUE		(3,300)	-	(3,300)	
1-3-7300-8001	DOME - TRANSFER FROM RESERVES		(2,000)	-	(2,000)	Transfer done at year end
						Previously recorded in fire and Library, budget needs to be adjusted for 2022
1-3-7400-7160	LIB - LIBRARY RENT		(18,159)	(36,704)	18,545	
1-3-7500-3003	GSP - AGREEMENT SOUTH GLENGARRY		(50,000)	(50,000)	-	GSP revenues affected by COVID
1-3-7500-4105	GSP - VENDING SUPPLIES		(750)	-	(750)	
1-3-7500-7122	GSP - DONATIONS		(4,350)	-	(4,350)	
1-3-7500-7710	GSP - HALL RENTAL		-	(667)	667	
1-3-7500-7712	GSP - BAR RECEIPTS		(32,000)	-	(32,000)	
1-3-7500-7713	GSP - SKATE SHARPENING		(6,000)	(270)	(5,730)	
1-3-7500-7714	GSP - PEPSI MACHINES		-	(93)	93	
1-3-7500-7716	GSP - BOARD ADVERTISING		(12,800)	-	(12,800)	
1-3-7500-7719	GSP - OTHER REVENUES		(4,250)	(3,775)	(475)	
1-3-7500-7720	GSP - ICE RENTAL		(197,500)	(36,885)	(160,615)	
1-3-7500-7721	GSP - OTHER ICE RENTALS		(1,300)	-	(1,300)	
1-3-7500-7722	GSP - PROGRAMMING		(20,000)	(4,472)	(15,528)	
1-3-7500-7723	GSP - CANTEEN RENTAL		(2,400)	(221)	(2,179)	
1-3-8000-7109	PLN - ZONING CERTIFICATES		-	(8,025)	8,025	
1-3-8000-7800	PLN - ZONING & AMENDMENT FEES		(15,000)	(13,500)	(1,500)	
1-3-8000-7802	PLN - MINOR VARIANCES		(5,000)	(8,000)	3,000	
1-3-8000-7803	PLN - SITE PLANS		(30,000)	(84,780)	54,780	Higher than anticipated
1-3-8000-7806	PLN - CASH-IN-LIEU PARKLAND FEES		-	(10,000)	10,000	Need to budget in 2022
1-3-8020-4010	DRAINAGE - MUNICIPAL DRAIN MTCE. CHARGES		(296,280)	(126,985)	(169,295)	
1-3-8020-4012	DRAINAGE - TILE DRAINAGE INSPECTION FEES		(300)	-	(300)	
						Applied to AR as it was related to 2019, 2020 not received to date
1-3-8020-5095	DRAINAGE SUPT/MAINTENANCE GRANT		(232,381)	-	(232,381)	
1-3-8030-5030	LIVESTOCK & POULTRY GRANT		(4,000)	(7,950)	3,950	
1-3-8040-4013	DRAINAGE - TILE DRAINAGE LOAN - TAXES		(91,250)	(58,709)	(32,541)	
TOTAL REVENUES			(9,605,232)	(21,410,507)	11,805,275	
EXPENSES						
1-4-1000-1010	COUNCIL - SALARIES		138,602	100,739	37,863	
1-4-1000-1110	COUNCIL - BENEFITS		10,258	6,425	3,833	
1-4-1000-5000	COUNCIL - MAYOR CONVENTIONS & EXPENSES		8,360	934	7,426	
1-4-1000-5001	COUNCIL - DPTY MAYOR CONVENTION EXPENSES		3,360	747	2,613	
1-4-1000-5002	COUNCILLOR AT LARGE - CONVENTION & EXPEN		5,510	723	4,787	
1-4-1000-5003	COUNCILLOR - ALEXANDRIA WARD		5,510	931	4,579	
1-4-1000-5004	COUNCILLOR - KENYON WARD		5,510	965	4,545	
1-4-1000-5005	COUNCILLOR - LOCHIEL WARD		5,510	1,706	3,804	

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1-4-1000-5006	COUNCILLOR - MAXVILLE WARD		5,510	300	5,210	
1-4-1000-5010	COUNCIL - GENERAL EXPENSES		3,000	2,572	428	
1-4-1200-1010	ADM - WAGES		577,764	415,661	162,103	
1-4-1200-1035	ADM - OVERTIME		2,000	7,115	(5,115)	Extra cleaning of admin office for COVID
1-4-1200-1110	ADM - EMPLOYEE BENEFITS		179,548	137,391	42,157	
1-4-1200-1225	ADM - INSURANCE		42,202	39,039	3,163	
1-4-1200-1507	ADM - BANK CHARGES		6,000	6,793	(793)	
1-4-1200-2015	ADM - TAXES MUNICIPAL PROPERTY		25,600	28,278	(2,678)	
1-4-1200-2020	ADM - HEALTH & SAFETY		8,000	5,457	2,543	
1-4-1200-2025	ADM - MILEAGE & TRAVEL		2,000	629	1,371	
1-4-1200-2026	ADM - MEETING ATTENDANCE		300	300	-	
1-4-1200-2027	ADM - INSURANCE CLAIMS		-	10,000	(10,000)	
1-4-1200-2035	ADM - CONFERENCES/WORKSHOPS/TRAINING		16,000	13,398	2,602	
1-4-1200-2049	ADM - CELL PHONES		3,500	1,542	1,958	
1-4-1200-2050	ADM - TELEPHONE		4,500	2,755	1,745	
1-4-1200-2051	ADM - COURIER		500	24	476	
1-4-1200-2055	ADM - ENBRIDGE		4,500	2,498	2,002	
1-4-1200-2056	ADM - HYDRO		22,500	12,263	10,237	
1-4-1200-2057	ADM - WATER/SEWER		2,500	1,012	1,488	
1-4-1200-2100	ADM - POSTAGE & FOLDING LEASING		25,000	25,283	(283)	
1-4-1200-2102	ADM - PARKING LOT RENT		3,100	3,562	(462)	
1-4-1200-2120	ADM - OFFICE SUPPLIES		19,520	7,643	11,877	
1-4-1200-2124	ADM - HOUSEKEEPING & JANITORIAL SUPPLIES		2,000	1,123	877	
1-4-1200-2125	ADM - SUPPLIES		3,000	2,668	332	
						HR Download, Escribe, City Wide annual fees not budgeted
1-4-1200-2130	ADM - COMPUTER FEES AND EQUIPMENT		40,000	69,241	(29,241)	
1-4-1200-2131	ADM - COMPUTER WEBSITE HOSTING		3,100	6,768	(3,668)	
1-4-1200-2140	ADM - PHOTOCOPIER ADMINISTRATION		6,500	6,911	(411)	
1-4-1200-2200	ADM - ACCOUNTING/AUDIT		28,000	24,062	3,938	
1-4-1200-2210	ADM - LEGAL FEES		20,000	11,586	8,414	
1-4-1200-2223	ADM - CONSULTING/PROFESSIONAL FEES		28,000	62,100	(34,100)	Blackbird Strategies, recruiting fees, Fortlog services
1-4-1200-2300	ADM - ADVERTISING		6,000	1,313	4,687	
1-4-1200-2366	ADM - BUILDING/PROP MAINT/SUPPLIES		10,000	5,904	4,096	
1-4-1200-2410	ADM - ASSOCIATION & MEMBERSHIP FEES		6,000	6,960	(960)	
1-4-1200-2457	ADM - PRINTING ADMINISTRATION		5,500	4,193	1,307	
1-4-1200-2500	ADM - MARRIAGE LICENCE FEES		1,000	1,920	(920)	
1-4-1200-3600	ADM - ELECTION COSTS		-	1,627	(1,627)	
1-4-1200-4267	ADM - SENIOR SUPPORT (LEGION)		5,000	1,557	3,443	
1-4-1200-4941	ADM - SHREDDING SERVICE		1,000	750	250	
1-4-1200-5010	ADM - GENERAL EXPENSES		5,000	6,363	(1,363)	
1-4-1200-6450	ADM - ACCESSIBLTY FOR ONT DISABILITIES		20,000	-	20,000	
						Charitable rebates, small variance wrtie off, assessment changes
1-4-1200-7120	ADM - TAX WRITE-OFFS		30,043	17,985	12,058	
1-4-1200-9110	ADM - COVID 19		50,000	166,554	(116,554)	Offset with grant funds at year end
1-4-1900-1010	COMM. DEV. - WAGES		-	141	(141)	
1-4-1900-1110	COMM. DEV. - BENEFITS		-	17	(17)	

Account No.	Account Name	CENTRE	21 FINAL BUDGET	21 ACTUAL VALUES	VARIANCE	COMMENTS
1-4-1900-2025	COMM. DEV. - MILEAGE		100	150	(50)	
1-4-1900-2031	COMM. DEV. - JULY 1ST & CHRISTMAS EXP.		17,000	7,630	9,370	Less due to COVID
1-4-1900-2300	COMM. DEV - ADVERTISING		-	1,159	(1,159)	
1-4-1900-4107	COMM. DEV - SPECIAL GRANTS DISBUR		7,500	-	7,500	
1-4-1900-8004	COMM. DEV - SPECIAL EVENTS		12,500	305	12,195	
1-4-1900-8005	COMM. DEV - COMMITTEE		5,000	814	4,186	
1-4-1900-8006	COMM DEV - ACH COMMITTEE		5,000	2,254	2,746	
1-4-1950-1010	ECON DEV - WAGES		92,470	59,038	33,432	
1-4-1950-1015	ECON DEV - PART-TIME WAGES		94,400	46,152	48,248	Contracted employee
1-4-1950-1110	ECON DEV - BENEFITS		22,692	24,227	(1,535)	
1-4-1950-2025	ECON DEV - MILEAGE		4,000	1,128	2,872	
1-4-1950-2026	ECON DEV - MEETING		4,000	668	3,332	
1-4-1950-2034	ECON DEV - SPONSORSHIP		10,000	3,050	6,950	
1-4-1950-2035	ECON DEV - TRAINING CONFERENCE		6,000	1,558	4,442	
1-4-1950-2036	ECON DEV - SDG INCENTIVE PROGRAM		-	54,490	(54,490)	Offset with revenues
1-4-1950-2049	ECON DEV - CELL PHONES		1,250	525	725	
1-4-1950-2050	ECON DEV - TELEPHONE		300	105	195	
1-4-1950-2100	ECON DEV - POSTAGE		400	-	400	
1-4-1950-2125	ECON DEV - SUPPLIES		1,250	481	769	
1-4-1950-2130	ECON DEV - COMPUTER EXPENSE		-	782	(782)	
1-4-1950-2140	ECON DEV - PHOTOCOPIER		2,400	-	2,400	
1-4-1950-2300	ECON DEV - ADVERTISING		25,000	3,980	21,020	
1-4-1950-2410	ECON DEV - MEMBERSHIP FEES		1,000	1,567	(567)	
1-4-1950-3016	ECON DEV - MAIN STREET REVITALIZATION		3,000	-	3,000	
1-4-1950-3702	ECON DEV - CIP IMPROVEMENT GRANT		60,000	3,598	56,402	
1-4-1950-3703	ECON DEV - CIP OPERATING EXPENSE		1,000	867	133	
1-4-1950-5010	ECON DEV - GENERAL EXP		-	41	(41)	
1-4-2000-1010	FIRE - WAGES		108,252	110,493	(2,241)	
1-4-2000-1015	FIRE - PART-TIME WAGES		250,981	103,074	147,907	
1-4-2000-1110	FIRE - EMPLOYEE BENEFITS		14,725	32,892	(18,167)	
1-4-2000-1225	FIRE - INSURANCE		74,351	89,117	(14,766)	
1-4-2000-1500	FIRE - LOAN PAYMENT VEHICLES		164,000	154,438	9,562	
1-4-2000-1510	FIRE - LOAN PAYMENT SCBA EQUIPMENT		31,000	14,743	16,257	
1-4-2000-2021	FIRE - PERSONAL PROTECTIVE EQUIP		25,000	16,720	8,280	
1-4-2000-2025	FIRE - MILEAGE & TRAVEL		1,000	-	1,000	
1-4-2000-2026	FIRE - MEETING		500	157	343	
1-4-2000-2039	FIRE - RESPONSE EXPENSES		2,500	1,759	741	
1-4-2000-2040	FIRE - TRAINING		24,000	17,154	6,846	
1-4-2000-2041	FIRE - Prevention		4,000	111	3,889	
1-4-2000-2048	FIRE - DISPATCH SERVICE		36,414	30,338	6,076	
1-4-2000-2049	FIRE - CELL PHONES		6,000	5,946	54	
1-4-2000-2050	FIRE - TELEPHONE		2,000	1,258	742	
1-4-2000-2051	FIRE - COURIER		2,500	97	2,403	
1-4-2000-2055	FIRE - ENBRIDGE		5,500	3,469	2,031	
1-4-2000-2056	FIRE - HYDRO		22,000	10,615	11,385	
1-4-2000-2057	FIRE - WATER/SEWER		2,000	2,124	(124)	

Account No.	Account Name	CENTRE	21 FINAL BUDGET	21 ACTUAL VALUES	VARIANCE	COMMENTS
1-4-2000-2065	FIRE - FURNACE OIL/PROPANE		8,000	5,488	2,512	
1-4-2000-2079	FIRE - FIRST AID MATERIALS		1,500	-	1,500	
1-4-2000-2102	FIRE - TRAINING PROPERTY RENTAL		2,150	1,769	381	
1-4-2000-2110	FIRE - TOOLS/EQUIPMENT REPLACEMENT		9,000	3,649	5,351	
1-4-2000-2111	FIRE - UNIFORMS		9,000	8,837	163	
1-4-2000-2112	FIRE - NEW EQUIPMENT		15,000	21,790	(6,790)	Offset with sale of equipment
1-4-2000-2120	FIRE - OFFICE SUPPLIES		750	332	418	
1-4-2000-2124	FIRE - JANITORIAL-HOUSEKEEPING		750	219	531	
1-4-2000-2125	FIRE - MATERIAL/SUPPLIES		4,000	2,872	1,128	
1-4-2000-2130	FIRE - COMPUTER EQUIP & SUPPLIES		6,000	4,426	1,574	
1-4-2000-2131	FIRE - CLOUD HOSTING		1,800	4,069	(2,269)	
1-4-2000-2140	FIRE - PHOTOCOPIER EXPENSE		4,000	2,969	1,031	
1-4-2000-2150	FIRE - MAINTENANCE OF FIRE WELLS		1,000	-	1,000	
1-4-2000-2210	FIRE - LEGAL FEES		1,000	-	1,000	
1-4-2000-2270	FIRE - FIRE FEES		30,000	3,980	26,020	
1-4-2000-2300	FIRE - ADVERTISING		1,500	-	1,500	
1-4-2000-2305	FIRE - RECOGNITION		4,000	720	3,280	
1-4-2000-2366	FIRE - BUILDING MAINTENANCE/SUPPLIES		13,000	2,375	10,625	
1-4-2000-2367	FIRE - RADIO LICENCES		5,000	6,503	(1,503)	
1-4-2000-2368	FIRE - EQUIPMENT MAINTENANCE		25,000	14,366	10,634	
1-4-2000-2369	FIRE - PPE MAINTENANCE		10,000	10,074	(74)	
1-4-2000-2399	FIRE - VEHICLE MAINTENANCE		33,500	62,339	(28,839)	Older equipment requiring more maintenance
1-4-2000-2400	FIRE - GAS/OIL/DIESEL		10,000	12,402	(2,402)	
1-4-2000-2410	FIRE - ASSOCIATION & MEMBERSHIP FEES		2,000	409	1,591	
1-4-2000-3010	FIRE - EQUIPMENT LEASING		45,000	31,761	13,239	
1-4-2000-5010	FIRE - GENERAL EXPENSES		800	537	263	
1-4-2000-7200	FIRE - BURN PERMIT EXPENSE		1,000	992	8	
1-4-2100-1010	CBO - WAGES		131,374	105,489	25,885	
1-4-2100-1110	CBO - BENEFITS		39,630	34,707	4,923	
1-4-2100-2021	CBO - WORK BOOTS & CLOTHING		1,000	722	278	
1-4-2100-2025	CBO - MILEAGE & TRAVEL		2,000	99	1,901	
1-4-2100-2026	CBO - MEETING ATTENDANCE		-	240	(240)	
1-4-2100-2035	CBO - CONFERENCE/WORKSHOP/TRAINING		5,000	609	4,391	
1-4-2100-2049	CBO - CELL PHONE		2,000	535	1,465	
1-4-2100-2051	CBO - COURIER		500	-	500	
1-4-2100-2100	CBO - POSTAGE		1,000	229	771	
1-4-2100-2120	CBO - OFFICE SUPPLIES		1,000	51	949	
1-4-2100-2125	CBO - MATERIALS/SUPPLIES		3,000	728	2,272	
1-4-2100-2130	CBO - COMPUTER EQUIP & SUPPLIES		1,680	6,288	(4,608)	CGIS fees
1-4-2100-2140	CBO - PHOTOCOPIER EXPENSE		1,000	1,274	(274)	
1-4-2100-2210	CBO - LEGAL FEES		5,000	-	5,000	
1-4-2100-2223	CBO - CONSULTING FEES		1,000	-	1,000	
1-4-2100-2300	CBO - ADV		-	856	(856)	
1-4-2100-2399	CBO - VEHICLE MAINTENANCE		2,000	553	1,447	
1-4-2100-2400	CBO - GAS		2,500	1,483	1,017	
1-4-2100-2410	CBO - ASSOCIATION & MEMBERSHIP FEES		1,000	599	401	

Account No.	Account Name	CENTRE	21 FINAL BUDGET	21 ACTUAL VALUES	VARIANCE	COMMENTS
1-4-2100-5010	CBO - GENERAL EXPENSES		-	-	-	
1-4-2100-7205	CBO - CIVIC NUMBERING COSTS		3,500	2,898	602	
1-4-2125-1010	BY-LAW - WAGES		65,211	43,227	21,984	
1-4-2125-1035	BY-LAW - OVERTIME		-	6,708	(6,708)	
1-4-2125-1110	BY-LAW - BENEFITS		17,899	16,516	1,383	
1-4-2125-2021	BY-LAW - CLOTHING ALLOWANCE		500	235	265	
1-4-2125-2025	BY-LAW - MILEAGE AND TRAVEL		1,000	-	1,000	
1-4-2125-2035	BY-LAW - CONFERENCES & TRAINING		1,500	270	1,230	
1-4-2125-2049	BY-LAW - CELL PHONES		500	489	11	
1-4-2125-2125	BYLAW - MATERIALS/SUPPLIES		500	1,627	(1,127)	
1-4-2125-2130	BYLAW - COMPUTER FEES		680	-	680	
1-4-2125-2210	BY-LAW - LEGAL FEES		1,000	-	1,000	
1-4-2125-2399	BY-LAW - TRUCK EXPENSES		2,000	240	1,760	
1-4-2125-2400	BY-LAW - FUEL		500	2,182	(1,682)	
1-4-2125-6000	BY-LAW - PROPERTY STANDARDS		2,000	-	2,000	
1-4-2125-7207	BY-LAW - CLEAN YARDS		3,000	-	3,000	
1-4-2200-4010	SS - CONTRACTED SERVICES		15,000	13,721	1,279	
1-4-2200-7206	SS - MANDATORY INSPECTIONS		2,000	-	2,000	
1-4-2250-2049	ANIMAL CONTROL - CELL PHONE		500	-	500	
1-4-2250-5010	ANIMAL CONTROL - GENERAL EXPENSES		-	2,572	(2,572)	
1-4-2250-5105	ANIMAL CONTROL - DOG POUND FEES		6,000	779	5,221	
1-4-2250-5106	ANIMAL CONTROL - LIVESTOCK POUNDKEEPER		6,000	-	6,000	
1-4-2260-1010	CROSSING GUARD WAGES		6,352	1,909	4,443	
1-4-2260-1110	CROSSING GUARD BENEFITS		867	182	685	
1-4-2300-2024	AMBULANCE - OPERATING COSTS		3,000	59	2,941	
1-4-2600-2710	TRANSFER TO RRCA		104,488	107,286	(2,798)	
1-4-2600-2715	TRANSFER TO SNRCA		14,514	15,157	(643)	
1-4-2900-1010	CEMC - WAGES		4,788	1,619	3,169	
1-4-2900-1015	CEMC -PT TIME WAGES		-	791	(791)	
1-4-2900-1110	CEMC - BENEFITS		653	283	370	
1-4-2900-2035	CEMC - CONFERENCES/TRAINING/WORKSHOPS		2,500	-	2,500	
1-4-2900-2120	CEMC - OFFICE SUPPLIES		500	24	476	
1-4-2900-2125	CEMC - MATERIALS/SUPPLIES		500	611	(111)	
1-4-2900-2223	CEMC - CONSULTANT		500	-	500	
1-4-2900-2325	CEMC - PUBLICITY/PUBLIC AWARENESS		1,000	263	737	
						Total budget for roads payroll under 1-4-3101 but
1-4-3011-1010	BRIDGES - WAGES		-	3,276	(3,276)	charged to various road areas
1-4-3011-1110	BRIDGES - BENEFITS		-	694	(694)	
1-4-3011-2125	BRIDGES - MATERIALS/SUPPLIES		16,000	1,513	14,487	
1-4-3011-4010	BRIDGES - CONTRACTED SERVICES		6,000	-	6,000	
1-4-3011-5011	BRIDGES - ENGINEERING STUDY/DESIGN		15,000	-	15,000	
						Total budget for roads payroll under 1-4-3101 but
1-4-3012-1010	RD MTCE - WAGES		-	233,559	(233,559)	charged to various road areas
1-4-3012-1015	RD MTCE - WAGES PART TIME		-	15,819	(15,819)	
1-4-3012-1035	RD MTCE - OVERTIME		-	6,377	(6,377)	
1-4-3012-1110	RD MTCE - BENEFITS		-	48,790	(48,790)	

Account No.	Account Name	CENTRE	21 FINAL BUDGET	21 ACTUAL VALUES	VARIANCE	COMMENTS
1-4-3012-2125	RD MTCE - MATERIALS/SUPPLIES		25,000	7,526	17,474	
1-4-3012-2325	RD MTCE - BEAUTIFICATION		6,000	2,189	3,811	
1-4-3012-4110	RD MTCE - BRUSHING & TRIMMING		5,000	1,762	3,238	
1-4-3012-4300	RD MTCE - CATCH BASINS AND CURBS		500	-	500	
1-4-3012-4350	RD MTCE - DEBRIS/ LITTER PICK UP		1,000	-	1,000	
1-4-3012-4351	RD MTCE - TOP SOIL		1,000	753	247	
Total budget for roads payroll under 1-4-3101 but						
1-4-3035-1010	SIDEWK - WAGES		-	5,809	(5,809)	charged to various road areas
1-4-3035-1015	SIDEWK - WAGES PART TIME		-	183	(183)	
1-4-3035-1035	SIDEWK - OVERTIME		-	40	(40)	
1-4-3035-1110	SIDEWK - BENEFITS		-	1,255	(1,255)	
1-4-3035-2125	SIDEWK - MATERIALS/SUPPLIES		-	908	(908)	
1-4-3035-4010	SIDEWK - CONTRACTED SERVICES		3,000	254	2,746	
Total budget for roads payroll under 1-4-3101 but						
1-4-3045-1010	LSTOP - WAGES		-	47,593	(47,593)	charged to various road areas
1-4-3045-1015	LSTOP - WAGES PART TIME		-	4,212	(4,212)	
1-4-3045-1035	LSTOP - OVERTIME		-	6,511	(6,511)	
1-4-3045-1110	LSTOP - BENEFITS		-	11,382	(11,382)	
1-4-3045-2125	LSTOP - MATERIALS/SUPPLIES		4,000	-	4,000	
1-4-3045-5190	LSTOP - PATCHING AND WASHOUTS		-	196	(196)	
1-4-3045-5205	LSTOP - DUST LAYER		145,000	135,938	9,062	
Total budget for roads payroll under 1-4-3101 but						
1-4-3046-1010	HRDTP MTCE - WAGES		-	6,307	(6,307)	charged to various road areas
1-4-3046-1015	HRDTP MTCE - WAGES PART TIME		-	1,714	(1,714)	
1-4-3046-1035	HRDTP MTCE - OVERTIME		-	350	(350)	
1-4-3046-1110	HRDTP MTCE - BENEFITS		-	1,823	(1,823)	
1-4-3046-5190	HRDTP MTCE - PATCHING AND WASHOUTS		35,000	12,180	22,820	
1-4-3046-5194	HRDTP MTCE - SWEEPING AND CLEANING		30,000	16,328	13,672	
Total budget for roads payroll under 1-4-3101 but						
1-4-3055-1010	PLOWING/SALTING - WAGES		-	77,961	(77,961)	charged to various road areas
1-4-3055-1015	PLOWING/SALTING - WAGES PART TIME		-	15,837	(15,837)	
1-4-3055-1035	PLOWING/SALTING - OVERTIME		-	35,015	(35,015)	
1-4-3055-1110	PLOWING/SALTING - BENEFITS		-	20,283	(20,283)	
1-4-3055-2125	PLOWING/SALTING - MATERIALS/SUPPLIES		500	(410)	910	
1-4-3055-4010	PLOWING/SALTING - CONTRACTED SERVICES		2,000	-	2,000	
1-4-3055-5125	PLOWING/SALTING - SALT		91,000	18,891	72,109	
1-4-3055-5126	PLOWING/SALTING - STONE DUST		70,000	-	70,000	
Total budget for roads payroll under 1-4-3101 but						
1-4-3056-1010	SNOW REMOVAL - WAGES		-	13,564	(13,564)	charged to various road areas
1-4-3056-1035	SNOW REMOVAL - OVERTIME		-	3,706	(3,706)	
1-4-3056-1110	SNOW REMOVAL - BENEFITS		-	3,040	(3,040)	
1-4-3056-2125	SNOW REMOVAL - MATERIALS/SUPPLIES		1,000	971	29	
1-4-3056-4010	SNOW REMOVAL - CONTRACTED SERVICES		70,000	35,596	34,404	
Total budget for roads payroll under 1-4-3101 but						
1-4-3060-1010	S.S. - WAGES		-	411	(411)	charged to various road areas
1-4-3060-1110	S.S. - BENEFITS		-	87	(87)	

Account No.	Account Name	CENTRE	21 FINAL BUDGET	21 ACTUAL VALUES	VARIANCE	COMMENTS
1-4-3060-2125	S.S. - MATERIALS/SUPPLIES		2,500	-	2,500	
1-4-3060-4010	S.S. - CONTRACTED SERVICES		20,000	834	19,166	
						Total budget for roads payroll under 1-4-3101 but
1-4-3061-1010	S.D. - WAGES		-	443	(443)	charged to various road areas
1-4-3061-1035	S.D. - OVERTIME		-	199	(199)	
1-4-3061-1110	S.D. - BENEFITS		-	119	(119)	
1-4-3061-2125	S.D. - MATERIALS/SUPPLIES		10,000	2,853	7,147	
1-4-3061-3010	S.D. - EQUIPMENT RENTALS		40,000	26,415	13,585	
1-4-3062-2056	ST. LIGHTS - HYDRO		73,500	50,566	22,934	
1-4-3062-2125	ST. LIGHTS - MATERIALS/SUPPLIES		1,000	-	1,000	
1-4-3062-2368	ST. LIGHTS - EQUIPMENT MAINTENANCE		4,000	2,815	1,185	
1-4-3062-5010	ST. LIGHTS - X-MAS DECORATION		1,500	773	727	
1-4-3065-2025	PWB - MILEAGE		-	513	(513)	
1-4-3065-2055	PWB - ENBRIDGE		3,178	1,905	1,273	
1-4-3065-2056	PWB - HYDRO		4,410	1,355	3,055	
1-4-3065-2057	PWB - WATER/SEWER		1,300	908	392	
1-4-3065-2120	PWB - OFFICE SUPPLIES		4,000	4,607	(607)	
1-4-3065-2124	PWB - HOUSEKEEPING/JANITORIAL SUPPLIE		5,000	1,817	3,183	
1-4-3065-2125	PWB - MATERIAL/SUPPLIES		2,000	1,051	949	
1-4-3065-2140	PWB - PHOTOCOPIER EXPENSE		1,000	376	624	
1-4-3065-2366	PWB - BLG MTCE/SUPPLIES		2,000	-	2,000	
1-4-3090-2055	PWB - ENBRIDGE		23,000	13,904	9,096	
1-4-3090-2056	PWB - HYDRO		16,500	15,424	1,076	
1-4-3090-2057	PWB - WATER SEWER		1,500	808	692	
1-4-3090-2366	PWB - BUILDING EXPENSE		1,000	3,271	(2,271)	
						Total budget for roads payroll under 1-4-3101 but
1-4-3101-1010	ROADS - WAGES - FULL TIME		865,745	249,711	616,034	charged to various road areas
1-4-3101-1015	ROADS - WAGES - PART TIME		6,908	4,354	2,554	
1-4-3101-1035	ROADS - OVERTIME		85,000	3,375	81,625	
1-4-3101-1110	ROADS - BENEFITS		291,390	138,265	153,125	
1-4-3101-1210	ROADS - WSIB CLAIMS		-	747	(747)	
1-4-3101-1225	ROADS - INSURANCE		66,197	61,258	4,939	
1-4-3101-1502	ROADS - LTD FINANCE CHARGES		43,246	17,194	26,052	
1-4-3101-2020	ROADS - HEALTH & SAFETY		2,000	125	1,875	
1-4-3101-2021	ROADS - WORK BOOTS & CLOTHING		10,000	5,858	4,142	
1-4-3101-2025	ROADS - MILEAGE & TRAVEL		500	83	417	
1-4-3101-2026	ROADS - MEETING ATTENDANCE		120	-	120	
1-4-3101-2027	ROAD - INSURANCE CLAIMS		10,000	2,971	7,029	
1-4-3101-2035	ROADS - CONFERENCES/WORKSHOPS/TRAINING		20,000	3,180	16,820	Less due to COVID
1-4-3101-2049	ROADS - CELL PHONES		11,000	8,728	2,272	
1-4-3101-2050	ROADS - TELEPHONE		3,000	1,392	1,608	
1-4-3101-2051	ROADS - COURIER		2,500	86	2,414	
1-4-3101-2055	ROADS - ENBRIDGE		13,000	6,560	6,440	
1-4-3101-2056	ROADS - HYDRO		20,000	12,710	7,290	
1-4-3101-2057	ROADS - WATER/SEWER		1,300	909	391	
1-4-3101-2065	ROADS - OIL FURNACE		5,200	3,916	1,284	

Account No.	Account Name	CENTRE	21 FINAL BUDGET	21 ACTUAL VALUES	VARIANCE	COMMENTS
1-4-3101-2110	ROADS - TOOLS		10,000	3,687	6,313	
1-4-3101-2120	ROADS - OFFICE SUPPLIES		2,000	559	1,441	
1-4-3101-2124	ROADS - JANITORIAL/HOUSEKEEPING SUPPLIES		500	340	160	
1-4-3101-2125	ROADS - MATERIAL/SUPPLIES		12,000	12,384	(384)	
1-4-3101-2130	ROADS - COMPUTER FEES & EQUIPMENT		27,580	1,317	26,263	
1-4-3101-2210	ROADS - LEGAL FEES		3,500	523	2,977	
1-4-3101-2223	ROADS - CONSULTING FEES		5,000	1,080	3,920	
1-4-3101-2300	ROADS - ADVERTISING		2,000	547	1,453	
1-4-3101-2325	ROADS - PUBLICITY & PROMOTION		-	355	(355)	
1-4-3101-2366	ROADS - BUILDING MAINTENANCE/SUPPLIES		10,000	4,326	5,674	
1-4-3101-2367	ROADS - SHOP EQUIPMENT INVENTORY		-	21	(21)	
1-4-3101-2368	ROADS - EQUIPMENT MAINTENANCE		130,000	112,292	17,708	
1-4-3101-2370	ROADS - TRUCK LICENCING		18,000	18,956	(956)	
1-4-3101-2400	ROADS - GAS/DIESEL/OIL		175,000	124,917	50,083	
1-4-3101-2410	ROADS - ASSOC & MEMBERSHIP FEES		2,000	758	1,242	
1-4-3101-4010	ROADS - CONTRACT/CONTRACTED SERVICES		600	-	600	
1-4-3101-4105	ROADS - WEED CONTROL		25,164	211	24,953	
1-4-3101-5010	ROADS - GENERAL EXPENSES		-	2,933	(2,933)	
1-4-4010-2223	WASTE - CONSULTING FEES		10,000	11,194	(1,194)	
1-4-4010-4010	WASTE - CONTRACT/CONTRACTED SERVICES		256,000	195,354	60,646	
1-4-4010-4011	WASTE - RECYLING CONTRACTED SERVICES		170,000	126,863	43,137	
1-4-4020-1010	LF - WAGES		27,357	4,509	22,848	
1-4-4020-1015	LF - PART-TIME WAGES		-	16,519	(16,519)	
1-4-4020-1035	LF - OVERTIME		-	597	(597)	
1-4-4020-1110	LF - BENEFITS		5,519	3,163	2,356	
1-4-4020-1516	LF - LTD - LAND		26,884	17,922	8,962	
1-4-4020-2013	LF - COVER MATERIAL		15,000	3,991	11,009	
1-4-4020-2015	LF - PROPERTY TAXES		16,000	15,404	596	
1-4-4020-2024	LF - OPERATING MTCE. EXPENSE		20,000	9,639	10,361	
1-4-4020-2035	LF - CONFERENCES & WORKSHOPS		1,000	-	1,000	
1-4-4020-2049	LF - CELL PHONE		600	355	245	
1-4-4020-2056	LF - HYDRO		3,000	1,013	1,987	
1-4-4020-2161	LF - COMPACTOR EXPENSE		7,000	-	7,000	
1-4-4020-2187	LF - WASTE ACCEPTANCE FEES - LAFLECHE		163,951	125,746	38,205	
1-4-4020-2210	LF - LEGAL COSTS		5,000	-	5,000	
1-4-4020-2223	LF - CONSULTING FEES		30,000	35,356	(5,356)	
1-4-4020-2300	LF - ADVERTISING/EDUCATION		1,000	-	1,000	
1-4-4020-2368	LF - EQUIPMENT MAINTENANCE		1,500	-	1,500	
1-4-4020-2400	LF - GAS/DIESEL/OIL		1,500	127	1,373	
1-4-4020-2410	LF - ASSOCIATION FEES		300	-	300	
1-4-4020-2540	LF - SAMPLING AND MONITORING		60,675	9,483	51,192	
1-4-4020-4023	LF - HOUSEHOLD HAZARDOUS WASTE DAY		44,000	59,257	(15,257)	
1-4-4020-4028	LF - LEACHATE HAULING		25,000	24,151	849	
1-4-4020-4029	LF - NG COMMUNITY CLEAN-UP DAY		3,500	3,307	193	
1-4-4020-9000	LF - TRANSFER TO RESERVES		50,000	-	50,000	
1-4-4030-1010	RARE - WAGES		233,666	207,703	25,963	

Account No.	Account Name	CENTRE	21 FINAL BUDGET	21 ACTUAL VALUES	VARIANCE	COMMENTS
1-4-4030-1015	RARE- PART TIME WAGES		118,429	86,828	31,601	
1-4-4030-1110	RARE - BENEFITS		97,226	87,780	9,446	
1-4-4030-1225	RARE - INSURANCE		12,415	12,638	(223)	
1-4-4030-1505	RARE - LTD PAYMENTS		54,500	36,279	18,221	
1-4-4030-2015	RARE - PROPERTY TAXES		12,750	12,316	434	
1-4-4030-2020	RARE - HEALTH & SAFETY		500	454	46	
1-4-4030-2021	RARE - WORK BOOTS & CLOTHING		3,000	300	2,700	
1-4-4030-2024	RARE - GARBAGE & SNOW REMOVAL		42,000	10,620	31,380	
1-4-4030-2025	RARE - MILEAGE & TRAVEL		300	-	300	
1-4-4030-2026	RARE - MEETING ATTENDANCE		250	-	250	
1-4-4030-2035	RARE - CONFERENCES/WORKSHOPS/TRAINING		2,000	1,499	501	
1-4-4030-2049	RARE - CELL PHONE		1,500	1,367	133	
1-4-4030-2050	RARE - TELEPHONE		850	415	435	
1-4-4030-2055	RARE - ENBRIDGE		3,000	2,720	280	
1-4-4030-2056	RARE - HYDRO		35,000	13,458	21,542	
1-4-4030-2057	RARE - WATER/SEWER		1,200	911	289	
1-4-4030-2100	RARE - POSTAGE		100	-	100	
1-4-4030-2110	RARE - TOOLS		2,000	14	1,986	
1-4-4030-2120	RARE - OFFICE SUPPLIES		500	66	434	
1-4-4030-2124	RARE - HOUSEKEEPING & JANITORIAL SUPPLIE		1,000	232	768	
1-4-4030-2125	RARE - WIRE MATERIAL		9,000	4,426	4,574	
1-4-4030-2130	RARE - COMPUTER EXPENSE		780	663	117	
1-4-4030-2140	RARE - PHOTOCOPIER EXPENSE		1,000	950	50	
1-4-4030-2155	RARE - REPAIRS - MAGNETIC SEPARATOR		1,000	-	1,000	
1-4-4030-2156	RARE - REPAIRS - CONVEYOR		2,500	131	2,369	
1-4-4030-2157	RARE - REPAIRS - BOBCAT		2,500	1,348	1,152	
1-4-4030-2159	RARE - REPAIRS - VANS		500	660	(160)	
1-4-4030-2160	RARE - REPAIRS - BALER		6,000	157	5,843	
1-4-4030-2165	RARE - BALLISTIC/OCC HT STORAGE		6,000	-	6,000	
1-4-4030-2210	RARE - LEGAL FEES		2,000	-	2,000	
1-4-4030-2223	RARE - CONSULTING FEES		3,000	-	3,000	
1-4-4030-2300	RARE - ADVERTISING		1,000	-	1,000	
1-4-4030-2325	RARE - PUBLICITY & PROMOTION		2,500	295	2,205	
1-4-4030-2366	RARE - BUILDING/ MAINTENANCE/SUPPLIES		6,000	6,379	(379)	
1-4-4030-2367	RARE - SHOP EQUIPMENT INVENTORY		3,000	879	2,121	
1-4-4030-2370	RARE - TRUCK LICENCING		150	240	(90)	
1-4-4030-2399	RARE - VEHICLE MAINTENANCE		1,000	95	905	
1-4-4030-2400	RARE - GAS/OIL/DIESEL		4,200	1,921	2,279	
1-4-4030-2410	RARE - ASSOC. & MEMBERSHIP FEES		1,000	740	260	
1-4-4030-2511	RARE - TRANSPORTATION		2,000	420	1,580	
1-4-4030-2520	RARE - WEIGHING CHARGES		900	249	651	
1-4-4030-3010	RARE - EQUIPMENT RENTAL/LEASING		20,000	21,421	(1,421)	
1-4-4030-3021	RARE - EQUIPMENT PURCHASES - OFFICE		500	-	500	
1-4-4030-5010	RARE - GENERAL EXPENSES		750	208	542	
1-4-4030-7424	RARE - PURCHASE - ALUMINUM		1,000	-	1,000	
1-4-4030-7430	RARE - PURCHASE - CARDBOARD		45,000	8,211	36,789	

Account No.	Account Name	CENTRE	21 FINAL BUDGET	21 ACTUAL VALUES	VARIANCE	COMMENTS
1-4-4030-7431	RARE - PURCHASE - MIXED PLASTIC		2,700	-	2,700	
1-4-4030-7435	RARE - PURCHASE - NEWSPRINT		4,200	-	4,200	
1-4-7000-5236	CONTRIBUTIONS - OTHER ORGANIZATIONS		25,000	23,735	1,265	
1-4-7000-5237	CONTRIBUTIONS TO N.G. RECREATION ASSOCIAT		82,980	63,150	19,830	
1-4-7000-5247	CONT GLENGARRY PIONEER MUSEUM TAX & INS.		14,000	9,036	4,964	
1-4-7000-5248	CONT GLENGARRY PIONEER MUSEUM OPERATING		19,000	19,000	-	
1-4-7000-5249	CONTRIBUTION TO HIGHLAND GAMES COMMITTEE		3,000	-	3,000	
1-4-7000-5251	CONTRIBUTION TO FESTIVAL OF LIGHTS		2,000	-	2,000	
1-4-7000-5253	CONTRIBUTION TO GMH		20,000	-	20,000	
1-4-7000-5258	CONTRIBUTION TO ARCHIVE INITIATIVE		46,000	22,371	23,629	
1-4-7020-4260	APPLE HILL COMMUNITY CENTRE		1,428	922	506	
1-4-7020-4261	GLEN ROBERTSON COMMUNITY CENTRE		1,429	1,218	211	
1-4-7020-4262	DUNVEGAN RECREATION CENTRE		1,428	87	1,341	
1-4-7020-4263	DALKEITH RECREATION CENTRE		1,429	292	1,137	
1-4-7020-4264	MAXVILLE RECREATION CENTRE		1,428	-	1,428	
1-4-7020-4265	MAXVILLE LIBRARY		1,429	-	1,429	
1-4-7020-4266	DALKEITH LIBRARY		1,429	265	1,164	
1-4-7100-1010	MSC - WAGES		97,739	71,165	26,574	
1-4-7100-1015	MSC - PART TIME WAGES		46,493	16,437	30,056	
1-4-7100-1035	MSC - OVERTIME		5,000	1,401	3,599	
1-4-7100-1110	MSC - BENEFITS		57,321	39,262	18,059	
1-4-7100-1225	MSC - INSURANCE		13,915	12,876	1,039	
1-4-7100-2020	MSC - HEALTH & SAFETY		750	-	750	Expenses down due to COVID restrictions
1-4-7100-2021	MSC - WORK BOOTS & CLOTHING		1,500	430	1,070	
1-4-7100-2025	MSC - MILEAGE & TRAVEL		700	640	60	
1-4-7100-2026	MSC - MEETING ATTENDANCE		600	106	494	
1-4-7100-2028	MSC - BOOK KING SOFTWARE		1,500	-	1,500	
1-4-7100-2030	MSC - SPORTSFIELDS EXPENSES		1,750	2,809	(1,059)	
1-4-7100-2035	MSC - CONFERENCES/ WORKSHOPS/TRAINING		4,000	354	3,646	
1-4-7100-2049	MSC - CELL PHONE		700	430	270	
1-4-7100-2050	MSC - TELEPHONE		1,100	622	478	
1-4-7100-2056	MSC - HYDRO		90,000	20,306	69,694	No Ice January to April due to COVID
1-4-7100-2057	MSC - WATER/SEWER		6,000	1,482	4,518	
1-4-7100-2110	MSC - TOOLS		300	-	300	
1-4-7100-2120	MSC - OFFICE SUPPLIES		500	54	446	
1-4-7100-2124	MSC - HOUSEKEEPING & JANITORIAL SUPP		6,000	699	5,301	
1-4-7100-2125	MSC - MATERIALS/SUPPLIES		2,000	875	1,125	
1-4-7100-2126	MSC - HALL SUPPLIES		4,000	488	3,512	
1-4-7100-2127	MSC - PEPSI SUPPLIES		1,500	-	1,500	
1-4-7100-2130	MSC - COMPUTER FEES & EQUIP.		1,500	2,732	(1,232)	
1-4-7100-2300	MSC - ADVERTISING		750	-	750	
1-4-7100-2366	MSC - BUILDING MAINTENANCE/GROUND MTCE		40,000	33,267	6,733	
1-4-7100-2367	MSC - PROPANE		35,000	13,977	21,023	
1-4-7100-2368	MSC - EQUIPMENT MTCE		15,000	9,612	5,388	
1-4-7100-2410	MSC - ASOCIATION & MEMBERSHIP FEES		1,000	364	636	
1-4-7100-2564	MSC - PRO SHOP		1,000	-	1,000	

Account No.	Account Name	CENTRE	21 FINAL BUDGET	21 ACTUAL VALUES	VARIANCE	COMMENTS
1-4-7100-4010	MSC - CONTRACTS/CONTRACTED SERVICES		9,000	3,669	5,331	
1-4-7100-5010	MSC - GENERAL EXPENSES		-	413	(413)	
1-4-7100-5120	MSC - SNOW REMOVAL		7,000	4,060	2,940	
1-4-7100-7711	MSC - CANTEEN SUPPLIES		8,000	601	7,399	
1-4-7200-1010	ISLAND PARK - WAGES		103,107	87,745	15,362	Expenses down due to COVID restrictions
1-4-7200-1015	ISLAND PARK - PART TIME WAGES		51,104	27,325	23,779	
1-4-7200-1035	ISLAND PARK - OVERTIME		5,000	4,851	149	
1-4-7200-1110	ISLAND PARK - BENEFITS		44,207	41,921	2,286	
1-4-7200-1225	ISLAND PARK - INSURANCE		10,120	9,232	888	
1-4-7200-2021	ISLAND PARK - CLOTHING ALLOWANCE		1,500	1,343	157	
1-4-7200-2025	ISLAND PARK - MILEAGE & TRAVEL		500	160	340	
1-4-7200-2026	ISLAND PARK - MEETING ATTENDANCE		500	-	500	
1-4-7200-2028	ISLAND PARK - BOOK KING SOFTWARE		1,500	-	1,500	
1-4-7200-2030	ISLAND PARK - SPORTSFIELDS EXPENSE		8,000	5,272	2,728	
1-4-7200-2035	ISLAND PARK - CONF/WORKSHOP/TRAINING		3,500	360	3,140	
1-4-7200-2049	ISLAND PARK - CELL PHONE		1,200	1,436	(236)	
1-4-7200-2050	ISLAND PARK - TELEPHONE		500	317	183	
1-4-7200-2055	ISLAND PARK - ENBRIDGE		2,500	1,804	696	
1-4-7200-2056	ISLAND PARK - HYDRO		12,000	4,694	7,306	
1-4-7200-2057	ISLAND PARK - WATER/SEWER		7,500	3,260	4,240	
1-4-7200-2120	ISLAND PARK - OFFICE SUPPLIES		1,000	345	655	
1-4-7200-2124	ISLAND PARK - HOUSEKEEPING & JAN. SUPP		7,000	2,971	4,029	
1-4-7200-2125	ISLAND PARK - MATERIALS/SUPPLIES		1,550	1,084	466	
1-4-7200-2126	ISLAND PARK - BAR SUPPLIES		1,000	-	1,000	
1-4-7200-2128	ISLAND PARK - VANDALISM REPAIRS		-	4,726	(4,726)	
1-4-7200-2130	ISLAND PARK - COMPUTER EQUIPT & SUPPLIES		3,040	690	2,350	
1-4-7200-2140	ISLAND PARK - PHOTOCOPIER EXPENSE		600	667	(67)	
1-4-7200-2300	ISLAND PARK - ADVERTISING		750	-	750	
1-4-7200-2366	ISLAND PARK - BUILDING MAINT/SUPPLIES		11,000	13,736	(2,736)	
1-4-7200-2368	ISLAND PARK - EQUIPMENT MAINT/SUPLIES		7,000	5,493	1,507	
1-4-7200-2370	ISLAND PARK - OUTDOOR FURN & ATTRIBUTES		3,000	-	3,000	
1-4-7200-2399	ISLAND PARK - VEHICLE MAINTENANCE		2,500	1,299	1,201	
1-4-7200-2400	ISLAND PARK - GAS/OIL/DIESEL		6,000	4,774	1,226	
1-4-7200-2410	ISLAND PARK - MEMBERSHIP FEES		1,000	534	466	
1-4-7200-3704	ISLAND PARK - MILL SQUARE OPERATING		2,000	-	2,000	
1-4-7200-4005	ISLAND PARK - LANDSCAPING/FLOWERS		10,000	12,024	(2,024)	
1-4-7200-4010	ISLAND PARK - CONTRACTS/CONTRACTED SERV		5,000	1,808	3,192	
1-4-7200-4102	ISLAND PARK - TREE REMOVAL		1,500	-	1,500	
1-4-7200-4104	ISLAND PARK - KING GEORGE PARK		500	-	500	
1-4-7200-4108	ISLAND PARK - GOOSE MANAGEMENT STRATEGY		250	8	242	
1-4-7200-5010	ISLAND PARK - GENERAL EXPENSES		-	532	(532)	
1-4-7200-8003	ISLAND PARK - SPECIAL PROJECTS		2,000	1,119	881	
1-4-7200-8004	ISLAND PARK - SPECIAL EVENTS/FESTIVALS		1,500	-	1,500	
1-4-7300-1010	DOMES - WAGES		91,114	32,284	58,830	
1-4-7300-1015	DOMES - PART TIME WAGES		32,291	11,798	20,493	
1-4-7300-1035	DOMES - OVERTIME		-	421	(421)	

Account No.	Account Name	CENTRE	21 FINAL BUDGET	21 ACTUAL VALUES	VARIANCE	COMMENTS
1-4-7300-1110	DOME - BENEFITS		21,785	11,965	9,820	Expenses down due to COVID restrictions
1-4-7300-1225	DOME - INSURANCE		1,392	1,207	185	
1-4-7300-2021	DOME - CLOTHING ALLOWANCE		500	273	227	
1-4-7300-2025	DOME - MILEAGE		800	-	800	
1-4-7300-2028	DOME - BOOK KING SOFTWARE		1,500	-	1,500	
1-4-7300-2030	DOME - SPORTS EQUIP & SUPPLIES		1,500	65	1,435	
1-4-7300-2035	DOME - TRAINING/CONFERENCE		1,000	371	629	
1-4-7300-2049	DOME- CELL PHONE		1,000	254	746	
1-4-7300-2050	DOME - TELEPHONE		300	104	196	
1-4-7300-2055	DOME - ENBRIDGE		45,000	34,147	10,853	
1-4-7300-2056	DOME - HYDRO		20,000	11,120	8,880	
1-4-7300-2057	DOME - WATER/SEWER		1,300	908	392	
1-4-7300-2120	DOME - OFFICE SUPPLIES		1,000	76	924	
1-4-7300-2124	DOME - JANITORIAL SUPP & HOUSEKEEPING		3,300	1,154	2,146	
1-4-7300-2125	DOME - SUPPLIES		500	178	322	
1-4-7300-2127	DOME - VENDING SUPPLIES (PEPSI ..)		500	-	500	
1-4-7300-2130	DOME - COMPUTER EQUIPT & SUPPLIES		500	678	(178)	
1-4-7300-2140	DOME - PHOTOCOPIER EXPENSE		100	151	(51)	
1-4-7300-2300	DOME - ADVERTISING		750	-	750	
1-4-7300-2366	DOME - BLDG/PROP MAINT/SUPPLIES		12,000	5,338	6,662	
1-4-7300-2368	DOME - EQUIPMENT MTCE		2,000	1,258	742	
1-4-7300-2371	DOME - REFEREE		1,200	480	720	
1-4-7300-2399	DOME - VEHICLE REPAIRS		500	272	228	
1-4-7300-2410	DOME - MEMBERSHIP FEES		-	196	(196)	
1-4-7300-4000	DOME - VOLLEYBALL EXPENSE		1,000	-	1,000	
1-4-7300-4001	DOME - RUNNING PROGRAM		2,000	-	2,000	
1-4-7300-4005	DOME - LANDSCAPING		500	-	500	
1-4-7300-4010	DOME - CONTRACTED SERVICES		-	60	(60)	
1-4-7300-4110	DOME - BIRTHDAY SUPPLIES		1,000	-	1,000	
1-4-7300-4112	DOME - OUTDOOR FURNITURE		500	-	500	
1-4-7300-4113	DOME - FIELD MAINTENANCE		2,000	-	2,000	
1-4-7300-7755	DOME-FLAG FOOTBALL		100	-	100	
1-4-7400-2056	LIB - HYDRO - DALKEITH & MAXVILLE & ALEX		8,000	8,181	(181)	
1-4-7400-2366	LIB - BUILDING MAINTENANCE/SUPPLIES		8,000	1,452	6,548	
1-4-7400-4268	LIB - ALEXANDRIA LIBRARY		1,000	-	1,000	
1-4-7400-5012	LIB - MAXV. & DALKEITH OPERATING		-	83	(83)	
1-4-7500-1010	GSP - WAGES		165,476	138,389	27,087	
1-4-7500-1015	GSP - PART-TIME WAGES		47,277	18,031	29,246	
1-4-7500-1035	GSP - OVERTIME		-	7,400	(7,400)	
1-4-7500-1110	GSP - BENEFITS		69,035	37,747	31,288	
1-4-7500-1225	GSP - INSURANCE		17,389	16,058	1,331	
1-4-7500-2020	GSP - HEALTH & SAFETY		-	99	(99)	Expenses down due to COVID restrictions
1-4-7500-2021	GSP - CLOTHING ALLOWANCE		1,000	363	637	
1-4-7500-2025	GSP - MILEAGE		1,500	87	1,413	
1-4-7500-2030	GSP - SPORTSFIELD EXPENSES		-	2,174	(2,174)	
1-4-7500-2035	GSP - TRAINING/WORKSHOP		4,500	1,879	2,621	

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1-4-7500-2049	GSP - CELL PHONES		1,000	596	404	
1-4-7500-2050	GSP - TELEPHONE		500	207	293	
1-4-7500-2055	GSP - ENBRIDGE		18,000	4,991	13,009	
1-4-7500-2056	GSP - HYDRO		105,000	49,230	55,770	
1-4-7500-2057	GSP - WATER SEWER		10,500	2,961	7,539	
1-4-7500-2100	GSP - POSTAGE		200	5	195	
1-4-7500-2120	GSP - OFFICE SUPPLIES		4,000	486	3,514	
1-4-7500-2124	GSP - HOUSEKEEPING/JANITORIAL SUPPLIES		3,200	1,459	1,741	
1-4-7500-2125	GSP - MATERIAL/SUPPLIES		-	224	(224)	
1-4-7500-2126	GSP - BAR/HALL EXPENSE		15,000	-	15,000	
1-4-7500-2127	GSP - VENDING/PEPSI MACHINE		400	-	400	
1-4-7500-2130	GSP - COMPUTER SUPPLIES		2,180	852	1,328	
1-4-7500-2140	GSP - PHOTOCOPIER EXPENSE		-	857	(857)	
1-4-7500-2200	GSP - AUDIT FEES		3,000	-	3,000	
1-4-7500-2210	GSP - LEGAL FEES		-	13,303	(13,303)	
1-4-7500-2223	GSP - CONSULTING FEES		-	44,505	(44,505)	
1-4-7500-2300	GSP - ADVERTISING		500	-	500	
1-4-7500-2366	GSP - BUILDING EXPENSES		75,000	42,121	32,879	
1-4-7500-2367	GSP - PROPANE		1,200	309	891	
1-4-7500-2368	GSP - EQUIPMENT MTCE		2,250	3,823	(1,573)	
1-4-7500-2399	GSP - VEHICLE MTCE		1,200	324	876	
1-4-7500-2400	GSP - GAS		-	509	(509)	
1-4-7500-2410	GSP - MEMBERSHIP FEES		600	1,086	(486)	
1-4-7500-2564	GSP - SKATE SHARPENING		500	-	500	
1-4-7500-4010	GSP - CONTRACTED SERVICES		1,000	5,775	(4,775)	
1-4-7500-5010	GSP - GENERAL EXPENSES		5,500	46,677	(41,177)	
1-4-7500-5120	GSP - SNOW REMOVAL		-	4,148	(4,148)	
1-4-7500-7722	GSP - PROGRAMMING		10,250	8,657	1,593	
1-4-7500-9000	GSP - TRANSFERS TO RESERVES		125,000	-	125,000	
1-4-8000-1010	PLN - WAGES		111,630	69,455	42,175	
1-4-8000-1110	PLN - BENEFITS		31,402	23,673	7,729	
1-4-8000-2025	PLN - MILEAGE & TRAVEL		1,000	203	797	
1-4-8000-2026	PLN - MEETING ATTENDANCE		1,500	660	840	
1-4-8000-2035	PLN - CONFERENCES/WORKSHOPS/TRAINING		1,500	911	589	
1-4-8000-2049	PLN - CELL PHONES		500	1,045	(545)	
1-4-8000-2120	PLN - OFFICE SUPPLIES		200	236	(36)	
1-4-8000-2125	PLN - MATERIALS/SUPPLIES		500	92	408	
1-4-8000-2210	PLN - LEGAL FEES		-	407	(407)	
1-4-8000-2223	PLN - CONSULTING FEES		5,000	4,288	712	
1-4-8000-2300	PLN - ADVERTISING		4,500	(301)	4,801	
1-4-8000-2410	PLN - ASSOCIATION & MEMBERSHIPS FEES		500	542	(42)	
1-4-8000-5010	PLN - GENERAL EXPENSES		500	183	317	
1-4-8000-9000	PLN - TRF TO RESERVE		5,000	-	5,000	Transfer done at year end
1-4-8020-1010	MUN. DRAIN - WAGES		37,538	13,522	24,016	
1-4-8020-1035	MUN. DRAIN - OVERTIME		-	344	(344)	
1-4-8020-1110	MUN. DRAIN - BENEFITS		8,131	5,006	3,125	

Account No.	Account Name	CENTRE	21 FINAL BUDGET	21 ACTUAL VALUES	VARIANCE	COMMENTS
1-4-8020-2021	DRAIN - WORK BOOTS & CLOTHING		500	229	271	
1-4-8020-2024	DRAIN SUPT - OPERATING EXPENSES		800	69	731	
1-4-8020-2025	DRAIN SUPT - MILEAGE & TRAVEL		200	-	200	
1-4-8020-2026	DRAIN - MEETING ATTENDANCE		120	-	120	
1-4-8020-2035	DRAIN - CONFERENCE & WORKSHOP		3,000	694	2,306	
1-4-8020-2049	DRAIN SUPT - CELL PHONE		500	180	320	
1-4-8020-2399	DRAIN - VEHICLE MAINTENANCE		1,500	-	1,500	Waterworks vehicle used
1-4-8020-2400	DRAIN - GAS		4,000	-	4,000	Waterworks vehicle used
1-4-8020-4010	DRAIN - CONTRACT SERVICES		-	9,936	(9,936)	
1-4-8020-6150	MUNICIPAL DRAIN MAINTENANCE		200,000	852	199,148	Work expected to be done by year end
1-4-8020-6151	MUNICIPAL DRAIN - BEAVER MANAGEMENT		10,000	10,007	(7)	
						This drain only has about \$20,000 to complete in 2021,
1-4-8020-6153	CHENIER-JEAUROND (WAS BUREAU RD) DRAIN		240,000	-	240,000	budget will be \$0 in 2022
1-4-8030-6170	LIVESTOCK EVALUATOR		1,000	169	831	
1-4-8030-6171	LIVESTOCK DAMAGES		5,000	8,671	(3,671)	
1-4-8040-6300	TILE DRAINAGE - DEBENTURE PRINCIPAL		91,250	15,834	75,416	Budget needs to be adjusted in 2022
1-4-8040-6301	TILE DRAINAGE - DEBENTURE INTEREST		-	6,816	(6,816)	Budget needs to be adjusted in 2022
1-4-8300-6350	COUNTY - REQUISITIONS		-	5,234,373	(5,234,373)	Fourth Quarter installment yet to be made
1-4-8300-6352	PUBLIC FRENCH - REQUISITIONS		-	114,694	(114,694)	Fourth Quarter installment yet to be made
1-4-8300-6354	PUBLIC ENGLISH - REQUISITIONS		-	1,067,444	(1,067,444)	Fourth Quarter installment yet to be made
1-4-8300-6356	SEPARATE FRENCH - REQUISITIONS		-	465,824	(465,824)	Fourth Quarter installment yet to be made
1-4-8300-6358	SEPARATE ENGLISH - REQUISITIONS		-	281,561	(281,561)	Fourth Quarter installment yet to be made
TOTAL EXPENSES			10,325,554	14,087,372	(3,761,818)	
CAPITAL						
1-5-1200-8000	CAPITAL - ADMINISTRATION	BUDGET	110,500	-	110,500	
1-5-1200-8000	CAPITAL - ADMINISTRATION	ASSET	-	22,698	(22,698)	
1-5-1200-8000	CAPITAL - ADMINISTRATION	COMPUT	-	15,449	(15,449)	
1-5-1200-8000	CAPITAL - ADMINISTRATION	FLOOR	-	15,096	(15,096)	
1-5-1950-8000	CAPITAL - ECONOMIC DEVELOPMENT	BUDGET	25,000	-	25,000	
1-5-2000-8000	CAPITAL - FIRE DEPARTMENT	BUDGET	125,000	-	125,000	
1-5-2000-8000	CAPITAL - FIRE DEPARTMENT	BUNKER	-	3,660	(3,660)	
1-5-2000-8000	CAPITAL - FIRE DEPARTMENT	COMM	-	2,998	(2,998)	
1-5-2000-8000	CAPITAL - FIRE DEPARTMENT	EXTRIC	-	40,699	(40,699)	
1-5-2000-8000	CAPITAL - FIRE DEPARTMENT	RENOS	-	9,609	(9,609)	
1-5-3000-8000	CAPITAL - CORPORATE FLEET	BUDGET	604,735	-	604,735	
1-5-3000-8000	CAPITAL - CORPORATE FLEET	RE #22	-	261,193	(261,193)	
1-5-3000-8000	CAPITAL - CORPORATE FLEET	RE #66	-	143,282	(143,282)	
1-5-3045-8000	CAPITAL - ROADS IN NEED PROGRAM	BUDGET	954,500	-	954,500	
1-5-3045-8000	CAPITAL - ROADS IN NEED PROGRAM	CULVRT	-	16,899	(16,899)	
1-5-3045-8000	CAPITAL - ROADS IN NEED PROGRAM	GRAVEL	-	329,955	(329,955)	
1-5-3045-8000	CAPITAL - ROADS IN NEED PROGRAM	RINEED	-	20,794	(20,794)	
1-5-3045-8000	CAPITAL - ROADS IN NEED PROGRAM	SANDF	-	134,099	(134,099)	
1-5-3045-8000	CAPITAL - ROADS IN NEED PROGRAM	SINSPT	-	15,303	(15,303)	
1-5-3046-8000	CAPITAL - HARDTOP MAINTENANCE	BUDGET	737,000	-	737,000	
1-5-3046-8000	CAPITAL - HARDTOP MAINTENANCE	RMaint	-	23,763	(23,763)	

Account No.	Account Name	CENTRE	21 FINAL BUDGET	21 ACTUAL VALUES	VARIANCE	COMMENTS
1-5-3101-8000	CAPITAL - ROADS DEPARTMENT	BUDGET	2,751,382	-	2,751,382	
1-5-3101-8000	CAPITAL - ROADS DEPARTMENT	BR #26	-	1,597,003	(1,597,003)	
1-5-4020-8000	CAPITAL - LANDFILL SITES	BUDGET	25,000	-	25,000	
1-5-7000-8000	CAPITAL - MRA GROUPS		63,500	1,065	62,435	
1-5-7003-8000	CAPITAL - MRA DALKEITH		-	7,954	(7,954)	
1-5-7007-8000	CAPITAL - MRA GLEN SANDFIELD		-	500	(500)	
1-5-7100-8000	CAPITAL - MSC	BUDGET	85,000	-	85,000	
1-5-7100-8000	CAPITAL - MSC	CONDNS	-	16,700	(16,700)	
1-5-7100-8000	CAPITAL - MSC	WATER	-	3,600	(3,600)	
1-5-7200-8000	CAPITAL - ISLAND PARK	BUDGET	7,500	-	7,500	
1-5-7200-8000	CAPITAL - ISLAND PARK	INTRLK	-	10,176	(10,176)	
1-5-7300-8000	CAPITAL - DOME - INDOOR SPORTS COMPLEX	BUDGET	2,000	-	2,000	
1-5-8000-8000	CAPITAL - PLANNING	BUDGET	25,000	-	25,000	
TOTAL CAPITAL			5,405,617	2,692,495	2,713,122	
GRAND TOTAL			6,125,939	(4,630,640)	10,756,579	

BUDGET TO ACTUAL VARIANCE REPORT
AS AT SEPTEMBER 30, 2021

Account No.	Account Name	CENTRE	21 FINAL BUDGET	21 ACTUAL VALUES	VARIANCE	COMMENTS
REVENUES						
1-3-9300-4900	WATER - DOMESTIC - ALEXANDRIA		(1,328,186)	(945,361)	(382,825)	One more quarter to bill yet
1-3-9300-4902	WATER-COMMERCIAL-ALEXANDRIA		(678,923)	(302,052)	(376,871)	
1-3-9300-4903	WATER-GLEN ROBERTSON		(40,576)	(34,718)	(5,858)	
1-3-9300-4905	WATER - PENALTY & INTEREST		(20,000)	(12,980)	(7,020)	
1-3-9300-4906	WATER-OTHER INCOME		(10,000)	(13,123)	3,123	
1-3-9300-4907	WATER - NSF CHEQUE CHARGE		-	(280)	280	
1-3-9300-4908	WATER - DOMESTIC - MAXVILLE		-	(120,927)	120,927	
1-3-9300-4909	WATER - COMMERCIAL- MAXVILLE		-	(47,383)	47,383	
1-3-9300-4961	USER FEES - WETLANDS CAPITAL RECOVERY		(15,000)	(8,578)	(6,422)	
1-3-9300-4971	WATER -HYDRANT RENTAL		(20,000)	-	(20,000)	
1-3-9500-1001	MAXVILLE - CWWF FUNDING		-	391,464	(391,464)	
TOTAL REVENUES			(2,112,685)	(1,093,938)	(1,018,747)	
EXPENSES						
1-4-9200-1010	NGWD-WAGES		136,497	-	136,497	This total budget should be moved to 1-4-9300
1-4-9200-1110	NGWD-BENEFITS		48,443	-	48,443	This total budget should be moved to 1-4-9300
1-4-9200-1210	NGWD-WSIB CLAIMS PAID		500	1,405	(905)	
1-4-9200-1225	NGWD-INSURANCE		27,294	25,288	2,006	
1-4-9200-1500	NGWD - LTD MAXVILLE WATER PROJECT		454,110	227,104	227,006	1/2 year of interest yet to be paid
1-4-9200-1505	NGWD-LTD PAYMENTS		91,215	46,374	44,841	
1-4-9200-2015	NGWD-MUNICIPAL TAXES		1,200	792	408	
1-4-9200-2020	NGWD-HEALTH & SAFETY		1,200	-	1,200	
1-4-9200-2021	NGWD-WORK BOOTS & CLOTHING ALLOWANCE		1,200	397	803	
1-4-9200-2022	NGWD - PRESCRIPTION SAFETY GLASSES		750	300	450	
1-4-9200-2023	NGWD-BILLING OPERATING COSTS		2,500	757	1,743	
1-4-9200-2035	NGWD-CONFERENCE & WORKSHOPS		9,000	1,018	7,982	
1-4-9200-2037	NGWD-CERTIFICATE RENEWAL		1,000	145	855	
1-4-9200-2049	NGWD-CELL PHONES		2,500	722	1,778	
1-4-9200-2050	NGWD-TELEPHONE		3,200	3,599	(399)	
1-4-9200-2051	NGWD-COURIER		1,000	512	488	
1-4-9200-2056	NGWD-HYDRO		8,100	5,083	3,017	
1-4-9200-2057	NGWD-WATER/SEWER		200	-	200	
1-4-9200-2110	NGWD-TOOLS		3,000	954	2,046	
1-4-9200-2114	NGWD-CHEMICALS		2,500	-	2,500	
1-4-9200-2116	NGWD-CHLORINE		1,500	(361)	1,861	
1-4-9200-2120	NGWD-OFFICE SUPPLIES		500	727	(227)	
1-4-9200-2125	NGWD-MATERIALS & SUPPLIES		6,000	2,240	3,760	
1-4-9200-2130	NGWD - COMPUTER SUPPLIES		4,500	3,509	991	
1-4-9200-2140	NGWD - PHOTOCOPIER EXPENSES		1,000	580	420	
1-4-9200-2162	NGWD-NEW WATER METER /REPAIRS		2,000	-	2,000	

Account No.	Account Name	CENTRE	21 FINAL BUDGET	21 ACTUAL VALUES	VARIANCE	COMMENTS
1-4-9200-2164	NGWD-WATER MAIN REPAIRS		125,000	43,226	81,774	
1-4-9200-2166	NGWD-FROZEN LINES SERVICES		1,000	-	1,000	
1-4-9200-2200	NGWD-ACCOUNTING/AUDIT FEES		1,000	-	1,000	
1-4-9200-2201	NGWD-QMS AUDITING		3,500	-	3,500	
1-4-9200-2210	NGWD-LEGAL FEES		5,000	-	5,000	
1-4-9200-2223	NGWD-CONSULTING FEES		5,000	3,358	1,642	
1-4-9200-2300	NGWD-ADVERTISING		1,000	1,000	-	
1-4-9200-2366	NGWD-BUILDING MTCE/SUPPLIES		1,000	1,088	(88)	
1-4-9200-2368	NGWD-EQUIPMENT MTCE		5,000	3,653	1,347	
1-4-9200-2370	NGWD-TRUCK LICENCING		1,000	216	784	
1-4-9200-2399	NGWD-VEHICLE MTCE		2,500	961	1,539	
1-4-9200-2400	NGWD-GAS/OIL/DIESEL		5,000	7,907	(2,907)	
1-4-9200-2410	NGWD-ASSOC. & MEMBERSHIP FEES		500	980	(480)	
1-4-9200-2540	NGWD-SAMPLING		500	-	500	
1-4-9200-3010	NGWD-EQUIPMENT RENTAL		250	-	250	
1-4-9200-3753	NGWD-METER READING		15,000	12,553	2,447	
1-4-9200-3782	NGWD-CONTRACTED SERVICE RRCA		12,000	-	12,000	
1-4-9200-4010	NGWD-CONTRACTS/CONTRACTED SERVICES		8,000	244	7,756	
1-4-9200-4100	NGWD-GRASS CUTTING		500	712	(212)	
1-4-9200-4114	NGWD - LOCATES		10,000	8,131	1,869	
1-4-9200-5010	NGWD-GENERAL EXPENSES		-	3,369	(3,369)	
1-4-9200-5120	NGWD - SNOW REMOVAL		5,000	5,109	(109)	
1-4-9200-7912	NGWD-DEFICIT/OPERAQTING REPAY 4 YRS		7,500	-	7,500	
1-4-9200-7997	NGWD-EMERENCY PHONE SERVICE		1,500	-	1,500	
1-4-9200-7999	NGWD-BOIL WATER ADVISORY		500	-	500	
1-4-9300-1010	NGWT-WAGES		136,497	195,900	(59,403)	1-4-9200 budget should be moved here for 2022
1-4-9300-1035	NGWT - OVERTIME		40,000	18,229	21,771	
1-4-9300-1110	NGWT-BENEFITS		48,443	67,942	(19,499)	
1-4-9300-1210	NGWT-WSIB CLAIMS PAID		-	1,405	(1,405)	
1-4-9300-1225	NGWT-INSURANCE		27,292	25,288	2,004	
1-4-9300-1505	NGWT-LTD PAYMENTS		40,501	19,875	20,626	
1-4-9300-2015	NGWT-MUNICIPAL TAXES		8,800	10,462	(1,662)	
1-4-9300-2020	NGWT-HEALTH & SAFETY		1,200	-	1,200	
1-4-9300-2021	NGWT-WORK BOOTS & CLOTHING		1,200	-	1,200	
1-4-9300-2023	NGWT-BILLING OPERATING COSTS		2,500	757	1,743	
1-4-9300-2035	NGWT-CONFERENCES & WORKSHOPS		9,000	948	8,052	
1-4-9300-2037	NGWT-CERTIFICATE RENEWAL		1,000	328	672	
1-4-9300-2049	NGWT-CELL PHONES		2,500	722	1,778	
1-4-9300-2050	NGWT-TELEPHONE		1,000	613	387	
1-4-9300-2051	NGWT-COURIER		1,000	612	388	
1-4-9300-2055	NGWT-ENBRIDGE		8,000	5,735	2,265	
1-4-9300-2056	NGWT-HYDRO		60,000	44,870	15,130	
1-4-9300-2110	NGWT-TOOLS		500	-	500	
1-4-9300-2114	NGWT-CHEMICALS		30,000	29,168	832	

Account No.	Account Name	CENTRE	21 FINAL BUDGET	21 ACTUAL VALUES	VARIANCE	COMMENTS
1-4-9300-2115	NGWT-COAGULENT		55,000	33,189	21,811	
1-4-9300-2116	NGWT-CHLORINE		25,000	20,739	4,261	
1-4-9300-2120	NGWT-OFFICE SUPPLIES		1,500	110	1,390	
1-4-9300-2125	NGWT-MATERIALS & SUPPLIES		10,000	3,671	6,329	
1-4-9300-2130	NGWT-COMPUTER SUPPLIES		4,400	183	4,217	
1-4-9300-2140	NGWT - PHOTOCOPIER EXPENSE		1,000	580	420	
1-4-9300-2200	NGWT-ACCOUNTING/AUDIT FEES		2,000	-	2,000	
1-4-9300-2201	NGWT-QMS AUDITING		2,400	-	2,400	
1-4-9300-2210	NGWT-LEGAL FEES		5,000	-	5,000	
1-4-9300-2223	NGWT-CONSULTING FEES		5,000	-	5,000	
1-4-9300-2300	NGWT-ADVERTISING		500	981	(481)	
1-4-9300-2366	NGWT-BUILDING MTCE/SUPPLIES		5,000	6,410	(1,410)	
1-4-9300-2368	NGWT-EQUIPMENT MTCE		40,000	32,022	7,978	
1-4-9300-2370	NGWT - TRUCK LICENSING		-	216	(216)	
1-4-9300-2400	NGWT-GAS/OIL/DIESEL		500	297	203	
1-4-9300-2410	NGWT-ASSOC. & MEMBERSHIP FEES		1,000	1,416	(416)	
1-4-9300-2540	NGWT-SAMPLING		23,000	20,845	2,155	
1-4-9300-3010	NGWT-EQUIPMENT RENTAL		250	-	250	
1-4-9300-3782	NGWT-CONTRACTED SERVICE RRCA		18,000	-	18,000	
1-4-9300-4010	NGWT-CONTRACTS/CONTRACTED SERVICES		3,500	1,942	1,558	
1-4-9300-4013	NGWT-OPERATING MONITORING/ANALYSIS COSTS		1,000	-	1,000	
1-4-9300-4100	NGWT-GRASS CUTTING		500	-	500	
1-4-9300-5020	NGWT-BAD DEBT EXPENSE		-	325	(325)	
1-4-9300-7912	NGWT-DEFICIT/OPERATING REPAY 4 YRS		7,500	-	7,500	
1-4-9300-9000	NGWT-TRANSFER TO RESERVES		162,543	-	162,543	
TOTAL EXPENSES			1,822,185	959,432	862,753	

CAPITAL

1-5-9200-8000	CAPITAL - NGWD - WATER DISTRIBUTION	BUDGET	222,000	-	222,000	
1-5-9200-8000	CAPITAL - NGWD - WATER DISTRIBUTION	FLUSH	-	3,057	(3,057)	
1-5-9200-8000	CAPITAL - NGWD - WATER DISTRIBUTION	LOCH	-	17,019	(17,019)	
1-5-9300-8000	CAPITAL - NGWT - WATER TREATMENT	BUDGET	68,500	-	68,500	
1-5-9300-8000	CAPITAL - NGWT - WATER TREATMENT	UV	-	3,980	(3,980)	
1-5-9500-2223	MDS - PROJECT ENGINEERING		-	3,751	(3,751)	
1-5-9500-4010	MDS - CONTRACTED SERVICES		-	39,114	(39,114)	
1-5-9550-4010	MWT - CONTRACTED SERVICES		-	1,603	(1,603)	
1-5-9650-2223	BS - PROJECT ENGINEERING		-	339	(339)	
1-5-9650-4010	BS - CONTRACTED SERVICES		-	734	(734)	
1-5-9700-2223	AWPU - PROJECT ENGINEERING		-	2,351	(2,351)	
1-5-9700-4010	AWPU - CONTRACTED SERVICES		-	50,247	(50,247)	
TOTAL CAPITAL			290,500	122,195	168,305	
GRAND TOTAL			-	(12,311)	12,311	

Underbudget

**BUDGET TO ACTUAL VARIANCE REPORT
AS AT SEPTEMBER 30, 2021**

Account No.	Account Name	CENTRE	21 FINAL BUDGET	21 ACTUAL VALUES	VARIANCE	COMMENTS
REVENUES						
1-3-9300-4940	SEWER FEES - ALEXANDRIA		(923,251)	(638,059)	(285,192)	One more quarter to bill
1-3-9300-4941	SEWER FEES - MAXVILLE		(165,548)	(122,350)	(43,198)	
1-3-9300-4951	WATER/SEWER CONNECTION FEES		(20,000)	(39,750)	19,750	
1-3-9400-8001	NGS - TRANSFER FROM RESERVES		(135,546)	-	(135,546)	Transfer done at year end
TOTAL REVENUES			(1,244,345)	(800,159)	(444,186)	
EXPENSES						
1-4-9400-1010	NGS - WAGES		181,996	90,983	91,013	
1-4-9400-1035	NGS - OVERTIME		20,000	14,095	5,905	
1-4-9400-1110	NGS - BENEFITS		96,885	38,147	58,738	
1-4-9400-1210	NGS - WSIB CLAIMS PAID		-	1,874	(1,874)	
1-4-9400-1225	NGS - INSURANCE		33,083	33,717	(634)	
1-4-9400-1505	NGS - LTD PAYMENTS		124,005	-	124,005	Debt payments finished
1-4-9400-1515	NGS - LTD WETLANDS		26,640	17,076	9,564	
1-4-9400-2015	NGS - MUNICIPAL TAXES		8,000	12,395	(4,395)	
1-4-9400-2020	NGS - HEALTH & SAFETY		3,000	314	2,686	
1-4-9400-2021	NGS - WORK BOOTS & CLOTHING		2,100	1,827	273	
1-4-9400-2023	NGS - BILLING OPERATING COSTS		3,200	1,009	2,191	
1-4-9400-2027	NGS - INSURANCE CLAIMS		10,000	-	10,000	
1-4-9400-2035	NGS - CONFERENCE & WORKSHOPS		9,000	4,601	4,399	
1-4-9400-2037	NGS - LICENSE RENEWAL		1,000	390	610	
1-4-9400-2038	NGS - CERT OF APPROV & PERMITS		-	100	(100)	
1-4-9400-2049	NGS - CELL PHONES		2,500	1,398	1,102	
1-4-9400-2050	NGS - TELEPHONE		3,000	2,974	26	
1-4-9400-2051	NGS - COURIER		700	338	362	
1-4-9400-2056	NGS - HYDRO		70,000	57,640	12,360	
1-4-9400-2110	NGS - TOOLS		1,000	1,011	(11)	
1-4-9400-2114	NGS - CHEMICALS		5,000	3,718	1,282	
1-4-9400-2115	NGS - COAGULENT		32,000	42,938	(10,938)	
1-4-9400-2116	NGS - CHLORINE		30,000	-	30,000	
1-4-9400-2120	NGS - OFFICE SUPPLIES		400	845	(445)	
1-4-9400-2125	NGS - MATERIALS/SUPPLIES		7,500	1,204	6,296	
1-4-9400-2130	NGS - COMPUTER SUPPLIES		1,000	2,086	(1,086)	
1-4-9400-2140	NGS - PHOTOCOPIER EXPENSE		1,000	837	163	

[illegible]